

















Superintendent's Search

School Board Presentation: Launching Your Search
Dr. Kevin Castner & Dr. E. Wayne Harris
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Stafford County Public Schools Superintendent's Search Inspire. Empower. Excel.

- Dr. Kevin Castner, Superintendent (Retired)
- Dr. E. Wayne Harris, Superintendent (Retired)
- Extensive Knowledge of Virginia School Districts
- Broad support from BWP Nationwide Directors and Associates
- Relationship with colleagues around the country



Our record of success

- Over 800 successful national searches by BWP & Associates
- Superintendent searches completed by various team members:
 - Prince William County, Virginia
 - Arlington County, VA
 - Hanover County, VA
 - Madison Metropolitan School District, WI
 - DeKalb County, GA Columbus City, OH
 - Rochester City, NY
 - Harrisonburg City, VA
 - Williamsburg James City County, VA
 - Alexandria City, VA
 - Falls Church, VA
 - Chesterfield County, VA
 - Spotsylvania County, VA





Topics for discussion tonight

- The Four Step Search Process
- Search timeline
- Community Engagement (schedule, activities, survey)
- Marketing your vacancy
- Salary considerations
- Keys to a successful search
- Questions and Clarification

A. G. Wright Middle School Home of the Tigers













The Four Step Search Process

- 1. Specification
- 2. Recruitment
- 3. Assessment
- 4. Selection













Step 1 - Specification

- Engage employees and community in discussion.
- Identify experiences, qualities and skills next superintendent must possess and demonstrate.
- Create leadership profile and description.
- Seek Board approval of profile and post vacancy.
- Begin recruiting candidates.

Consider Competitive Salary Parameters/Confidentiality

Salary and benefits parameters;

Decision: Confidentiality of candidates.



Stafford County Search Timeline

- Important dates:
 - Discuss Option 1 and Option 2
 - Determine Community Engagement Parameters
 - Application deadline
 - Initial and final interviews
 - Superintendent begins on or before January 1, 2022

Public Engagement Strategies

• Interview Board members

Meet with representatives of various groups

- Open forum(s) for employees and community
- Online survey posted on district's website

Collected data allows associates to "specify" a skill set for recruiting and selecting good candidates.

Step 2 - Recruitment

Goal:

Find outstanding candidates

Advertise: National publications

and websites

Nominations from extensive network

Personal contacts

Marketing Stafford County's Superintendent Vacancy

- Initial vacancy posting
- Begin advertising plan
 - Professional websites
 - Publications:
 - Ed Week
 - AASA
 - NABSE
 - VSBA/VASS
 - ALAS
 - BWP website
 - Others









Stafford County Search will attract excellent candidates

- Successful Schools: history of high academic performance;
- Tight-Knit community: Empowers all students for success;
- Diverse, dynamic and professional community;
- Excellent quality of life: recreational & cultural opportunities;
- Great location: easy travel nationally and internationally;
- Located near Washington D. C. political center of the world

Step 3 - Assessment

- Review online applications & other documentation
- Identify group for "further consideration"
- Conduct informal interviews; begin vetting process
- Conduct formal & "informal" reference checks
- Access body of information for best "match and fit"

Exceed Expected Vetting of Top Candidates

- Go beyond references
- Conduct internet research
- Read "between the lines"
- Our focus is "Match and Fit"!





Step 4 - Selection

- Present top 4-6 candidates to Board
- Board selects candidates for initial & final interviews
- Associates provide Board interview protocols and sample questions

Essential Steps for a Successful Search

- Board unity and participation
- Transparency
- Candidate confidentiality until finalist identified
- Focus on Leadership Profile description of "match and fit" for Stafford County.

Superintendent Search – proposed next steps

Specifications: Completed June/July

- ✓ Board approves profile
- Community Engagement Process Determined

Recruitment/Assessment: July – early September

- **✓** BWP receives and reviews applications
- **✓** BWP screens applications and completes reference checks
- **✓** BWP prepares candidate slate; recommendations to Board

Selection: September

- **✓** Board selects candidates for interviews
- **✓** Board conducts first round of interviews
- ✓ Board conducts finalist interviews
- **✓** Board selects new superintendent and negotiates contract
- Board introduces new superintendent to community
- ✓ Superintendent begins on or before January 1, 2022

Stafford County Superintendent Search "Our focus is match and fit"













Board Questions and Discussion